



# London Festival of Architecture 2025

- Yanni Pitsillides, Area Regeneration Manager, London Borough of Newham
- Clare Neilson, Project Manager at Populo Living
- Jan Kattein, Director Jan Kattein Architects
- Jen Storan, Projects Director, Meanwhile Space
- Hakan Elbir, CEO of Dialogue Hub
- Adeel, A Carpenters Estate resident

# In Dialogue: Creating TransformativeMeanwhile Projects at the CarpentersJune 26th4pm-5:30pm

London Festival of Architecture

Find out what 'good' looks like in Meanwhile Projects. Join Populo Living for a lively talk and tour exploring how Meanwhile Projects and community voices are shaping a new legacy for the estate.

Led by architect Jan Kattein, with guest speakers and a tour ending at the Dialogue Express Cafe - a repurposed train carriage creating training opportunities for Deaf and hard-of-hearing baristas.

Sign up via eventbrite.

# Newham – the local authority context

Yanni Pitsillides, Area Regeneration Manager, London Borough of Newham

The work at the Carpenters aligns with the Council's major plans, policies, and priorities.

### Newham's Community Wealth Building Agenda

- Ensures every investment benefits Newham residents directly.
- Procurement prioritises businesses based in Newham.
- Champions the London Living Wage and holding private sector partners accountable
- Embeds fairness and opportunity into the local economy.
- For place-based regeneration this means co-design with residents, supporting local businesses and organisations.
- Carpenters is an example of this in application in practice.

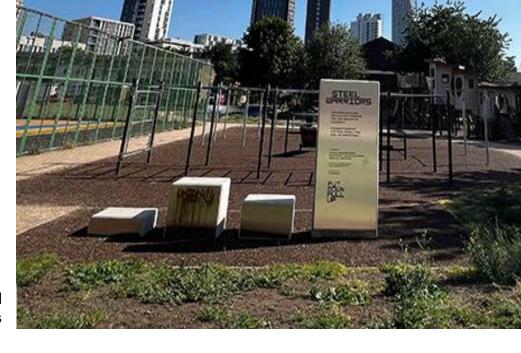




# Newham – a policy framework

### The Corporate Plan

- Sets out eight priorities including new homes, with ambitious targets for inclusive economy, great neighbourhoods, youth opportunities, and the environment.
- Embodied on the Carpenters Estate.
- Supported by two key culture and climate strategies.
- **Newham's Cultural Strategy** 15 years to unlock the borough's creative potential.
- Just Transition Plan commits the borough to becoming net zero by 2045, and the Council's operations carbon zero by 2030.
- These are clearly embodied on the Carpenters Estate.



Right: The Steel Warriors gym made from reclaimed knives removed from London's streets

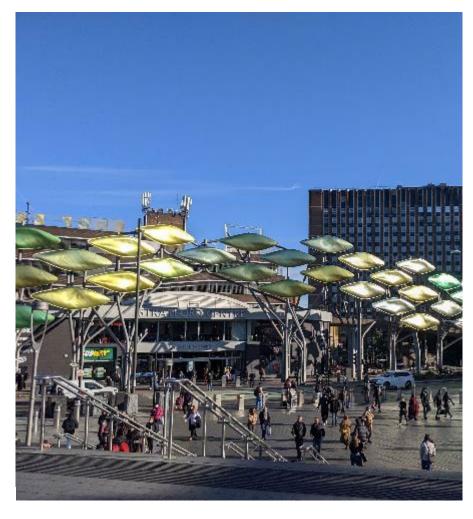
# Newham – realising potential

### STRATFORD AND BEYOND

- Stratford is dynamic and fast growing, and the station is one of the busiest in the UK. The council seeks to redevelop and boost capacity.
- The neighbouring town centre and the Stratford Centre has limited ability to be green, walkable, and welcoming due to 1960s infrastructure.
- The **Stratford Vision** is a long-term collaborative framework to guide development over the next 15 years.

### **NEIGHBOURHOOD INVESTMENT**

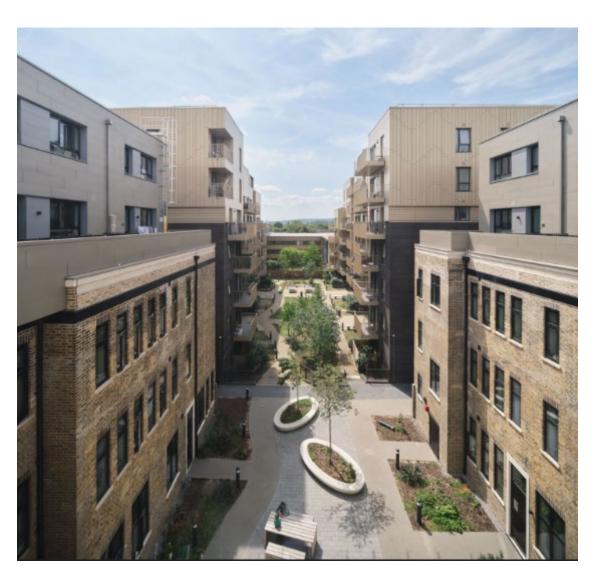
- 2022 Newham received £40 million central government funding for Neighbourhood Investment.
- Includes 15-minute neighbourhood interventions, retrofitting buildings for community and cultural uses, and improving connectivity.
- The scale and ambition of these projects is very similar to what's happening here at Carpenters.



# **Populo Living – creating a Meanwhile strategy**

**Clare Neilson, Project Manager at Populo Living** 

- Populo Living is Newham's wholly-owned housing company, dedicated to creating high-quality, affordable homes for the people of the borough.
- Delivered 754 homes, including an additional 77 flat later living facility managed by the council.
- Populo manages 795 homes across Newham, with 541 private rented sector (PRS) properties and 251 at London Affordable Rent (LAR).
- It is delivering the Carpenters Estate Regeneration on behalf of Newham, with 2,300 homes (50% affordable).





# **Creating a Meanwhile strategy**

Populo created a Meanwhile projects strategy to ensure projects had long-term value. Projects had to reflect resident feedback, deliver social value and fit with the vision of legacy.

#### What the strategy set out to achieve:

- To involve residents and give them a taste of what's to come.
- To improve the public realm and repurpose under utilised space.
- To improve safety through increased footfall and natural surveillance.
- To re-provide demolished space as part of the regeneration.
- To provide affordable, flexible workspaces for Newham entrepreneurs.
- To revive and improve the image of the estate.



What residents wanted the projects to deliver

6

## **Developing the Meanwhile framework**

### **<u>1. Design Team</u>** Appointment

Landscape Architect, Planning Consultant, Cost Consultant and Meanwhile Operator led the process

### 2. Understand Existing Context

Identify existing meanwhile projects and initiatives on Carpenters and the site's constraints and opportunities

### **3. Respond** Five themes of Meanwhile Projects identified; A matrix of 15 ideas were developed to respond to these 5 themes

### **4. Community Engagement** 3 x residents engagement events were held to discuss the 5 themes and the 15 ideas

### 7. Delivery Timeline

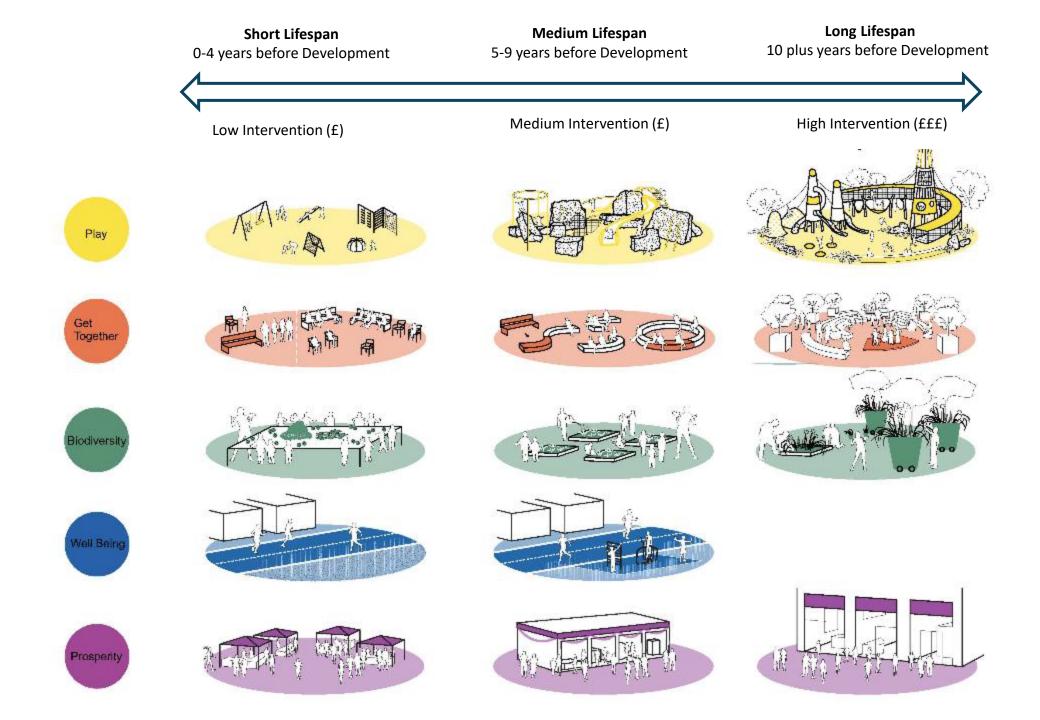
A phasing plan of the projects was drawn based on the logistics of the delivery timeline of the Carpenters Masterplan, and maximize the opportunities to reuse the meanwhile installations

### 6. Key Projects

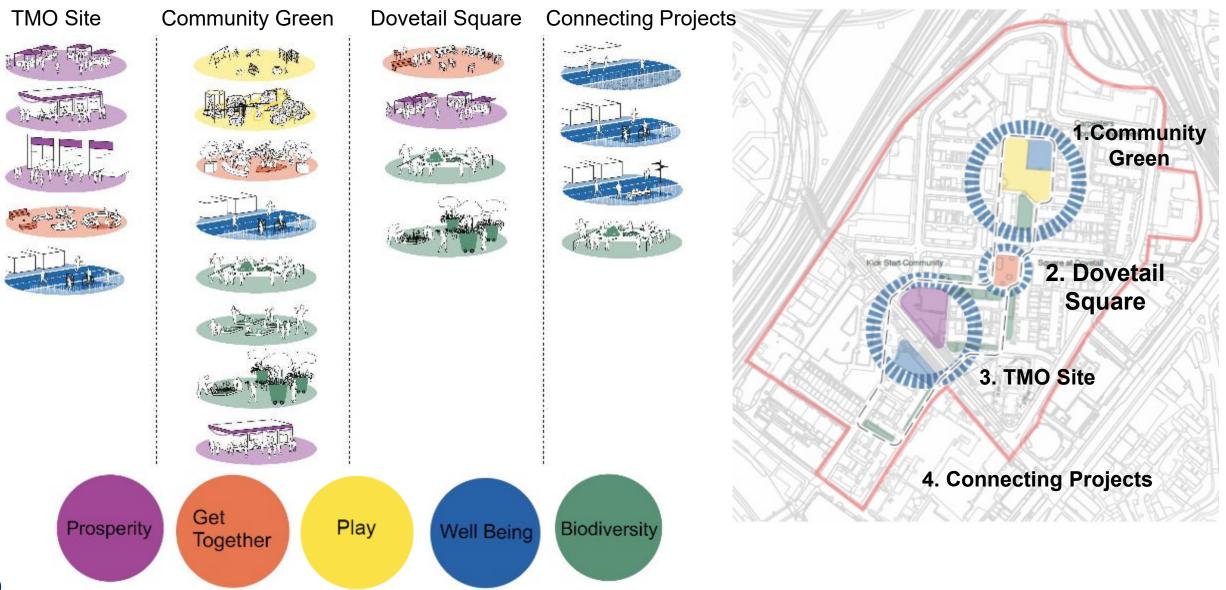
3 key projects & connecting projects were identified, and concepts were drawn up following the evaluation process

### **5. Evaluation Assessment**

Following resident feedback, an evaluation assessment measured the deliverability and value of the 15 ideas.



### **Three Key Projects + Additional Connecting Projects**



# Jan Kattein Architects – interpreting the ambition

Jan Kattein, Director and Founder of Jan Kattein Architects

- Most ambitious housing program in generations –
  1.5m new homes in 5 years = 300k homes per year.
- 56% of residential properties need an environmental.
  upgrade = 1.4m homes annually.
- London has 200 major estate regenerations underway.

No matter how sustainable + high quality final outcome = lives of millions of families implicated.

- Severance of social networks caused by decants + re-housing.
- Loss of open space to construction.
- Loss of local services + amenities, shops, workspaces, community halls.
- Environmental Impact on construction.

### Large estate regeneration = 10 years+ to implement.

That's more than  $\frac{1}{2}$  of a child's life or 12% of an average adult's life spent on a constr. Site.

### Meanwhile uses

- Create continuity for residents/mitigate impact of construction
- trial new uses + governance models
- incubate businesses
- creates jobs + skills
- establish a unique identity
- fosters exchange between exstg. + new communities

This contributes to placemaking objectives to benefit legacy development with the potential of many of the social structures, functions and even design features to manifest in GF, streets + squares

# JKA – interpreting the ambition

### **Carpenters Tenant Management Office (TMO)**

- workspace (16x)
- office space (Populo)
- community space
- Three event yards
- Café

About to start on site: 10- 12 months.

### **Dialogue Hub**

- Cafe in a repurposed train carriage.
- Outside seating addressing community garden



# JKA – interpreting the ambition

### Sustainability

- with 40% of carbon from construction, reduction of embodied carbon is absolutely fundamental for meanwhile
- build less = eliminate circulation, share spaces
- materials: two methods, either de-mount or re-use
- the former projects carbon saving into future, the latter makes the carbon savings now
- at Carpenters, we are using the latter strategy, re-using buildings, re-using materials + re-using structures (train carriages)



Above: the concept for the train carriage cafe

# JKA – demonstrating the benefits

- Blue House Yard: what started as 4 year project has now been running for 8 years and counting, but greatest success: Haringey have gained comprehensive understanding of
- Skip Garden Kings Cross, move to BL + now Global Gen = permanent site on 999 year lease; story garden will have to close in autumn = one of buildings will be taken down and brought to Carpenters.





Above: Blue House Yard, Below: Skip Garden

# JKA – the benefits

### Skills:

Some meanwhile projects = self-build.

- At the **Paper Garden** in Canada Water 3,000 volunteers built an educational building with 60% natural + reclaimed materials
- This meant that 3,000 people gained skills working with natural and reclaimed materials and act as ambassadors for the cause.
- **Triangle Ecology Garden** in Kings Cross, we optimised how we deliver these projects, paid national building apprentices, contractors, a steering group, and used natural materials from around London + SE.
- Funding from the Heritage Lottery Funding for skills associated with vernacular technologies

https://jankattein.com/projects/



Above: Paper Garden, Below: Triangle Ecology Garden



# **Meanwhile Space – strategy first**

Jen Storan, Project Director, Meanwhile Space

Meanwhile Space were the consultants on the Carpenters Estate meanwhile use programme.

- Phased estate redevelopment schemes the opportunities and need for temporary, adaptive interventions
- Not whether to do meanwhile use, but how to act in the meanwhile well
- Setting precedents strategic approach, environmental sustainability, community voices



# **Meanwhile Space – creating local opportunities**

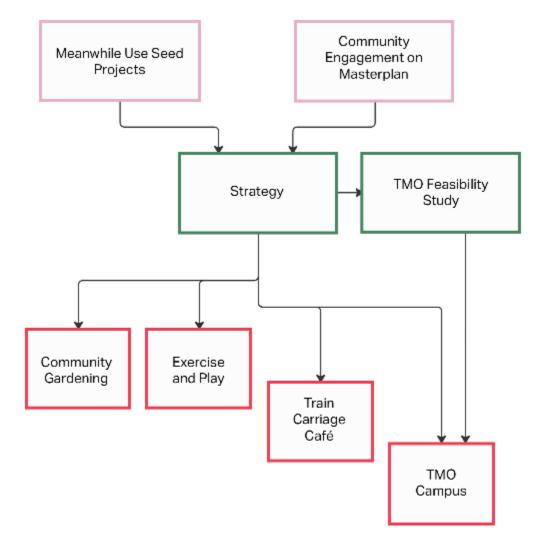
### The value of a strategic approach

### Delivery

- Approach to engagement is incremental and coordinated, not fragmented and demanding
- Assesses best possible mix of projects across time and space of masterplan
- Coordinated approach to planning and delivery
- Step-by step approach to test feasibility and viability and allow ideas to evolve

### On the ground

- Projects serve different functions and users but are complementary
- Creates a cohesive sense of identity at a time when construction works can make a place feel fragmented
- Connects masterplan and projects, allowing team to keep sight of objectives while delivering flexibly
- Residents are part of a step-by-step change within wider processes of transformation



# **Meanwhile Space – creating local opportunities**

### **Community voices**

- Meanwhile use projects serve practical functions for local people, but are also an expression of community voices
- Strategic approach rationalizes engagement
- Processes of engaging-through-doing
- Having a community hub, like the Dovetail, helps support an embedded approach
- Step-by-step approach to allow for flexibility and gradual
- building of community trust and ownership
- More immediate realization of community ambition than conventional development – sense of agency
- Multiple projects = multiple different opportunities for involvement
- Physical interventions as trellis for social infrastructure

### **Circular Economy**

- Meanwhile use as a throwaway form of architecture vs a reusing, repurposing approach
- Offers Carbon savings + opportunities for cocreation
- Threads of continuity and familiarity
- Stories told through the landscape (eg Steel Warriors, gardens and local collaboration)



# **Creating a legacy**

### Immediate

- Places to connect, work, play, learn, exercise
- Evidence of community agency

### Future

- Meanwhile use is an ongoing process rather than a finished product
- How the space is inhabited, owned and used as a platform
- The patterns, connections and social infrastructures that emerge
- How these grow in place as the masterplan is built out
- Continued role of Populo Living, as a project member in dialogue with space and people

### **Demonstrator project**

- Showcase of the potential of meanwhile use with large estate regeneration schemes
- Meanwhile Use and the Carpenters Estate downloadable from Populo Living news site

### https://www.meanwhilespace.com/

# **Dialogue Hub – creating local opportunities**

Hakan Elbir, CEO of Dialogue Hub

### **Amplifying Voices through Dialogue**

- Deaf-led social enterprise
- Dialogue Cafe and Dialogue Express Cafe
- Mission: 'Empathy through encounter'

### The LFA 2025 Theme: 'Voices'

What does 'Voices' mean to Dialogue Hub?

- Inclusion, access, participation
- Making the deaf community's voice visible





Dialogue

Hub

"Here in Dialogue Cafe I can be in touch with my true self, using sign language more, not only with my family, being appreciated what I have, stay active, and develop professionally." **Kua** 

# **Dialogue Hub**

**Dialogue Hub's Approach – Learning Through Encounter** 

- Experiential learning > Awareness > Empathy
- Visitor journey in the café
- Sign language, real conversations, role reversals •

### **Benefits for Partners**

- Social impact: Inclusion of Deaf and hard-of-hearing Londoners
- Experiential: Truly engaging festival content
- Unique: One-of-a-kind interaction through sign language and Deaf culture
- Visibility: Media, PR, and cross-promotion opportunities

### Dialogue Cafe @Royal Docks / UEL

• Engagement resulted in community reach, BSL workshop attendance

#### The Guardian



INews





This Incredible, Immersive Sensory **Exhibition Takes Place In Complete Darkness** 





Lucy Edwards

**BBC** Radio















# **Dialogue Hub**

### **Carpenters Dialogue Express Café: Community Benefits**

- Located near Carpenters Estate and Newham, serving as a local gathering point
- Employs and empowers Deaf residents from the borough
- Offers free BSL taster sessions and community events
- Reduces social isolation and fosters inter-community understanding
- Encourages young people and families to engage with Deaf culture
- Supports local regeneration and inclusive placemaking

### https://dialoguehub.co.uk/



# Adeel – a resident's perspective

First hand insight from an involved resident

Scan the QR codes to listen.



Adeel: The Meanwhile Projects and legacy



Adeel: Supporting local community via Meanwhile